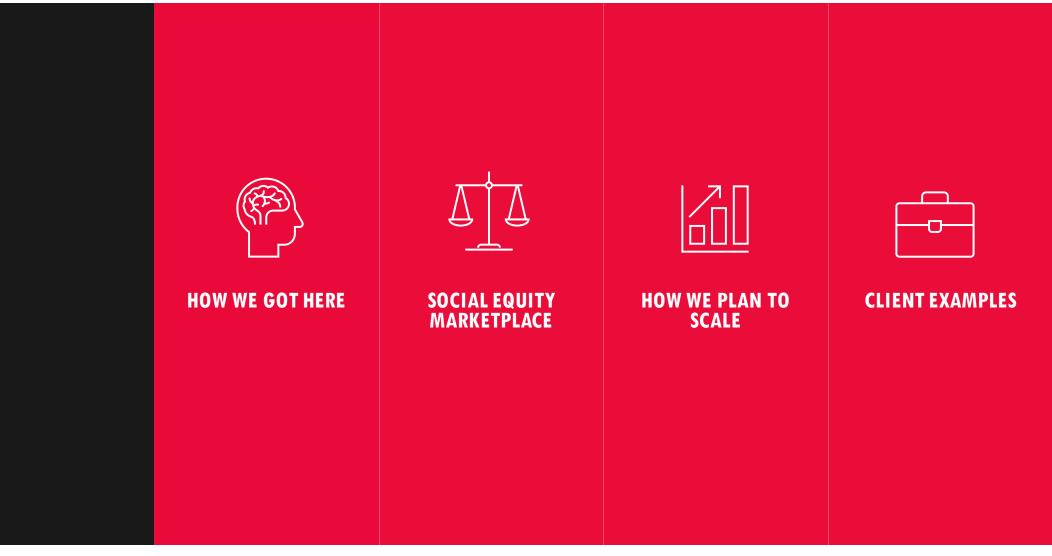


HOW HAVAS MEDIA'S SOCIAL EQUITY MARKETPLACE IS COMMITTING TO UNDERREPRESENTED BUSINESSES 03.11.21

TODAY'S AGENDA





WE ARE AT THE INTERSECTION OF AN EXTRAORDINARY MOMENT OF SOCIAL CHANGE

AND MEDIA CAN MAKE A MEANINGFUL DIFFERENCE

#BOYCOTTFACEBOOK

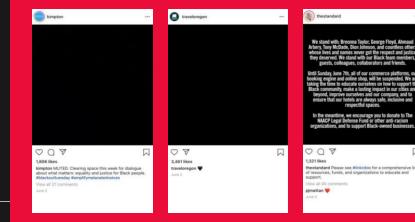
Adidas, Puma join Facebook ad boycott over hate speech

erman sportswear makers <u>Adidas</u> and <u>Puma</u> said Tuesday they would join a growing advertiser boycott over hate speech against Facebook and <u>Instagram</u> in July, following major consumer companies like Levi's and Coca-Cola.



"Puma will join the #StopHateForProfit campaign... throughout July," a spokeswoman told AFP, citing a social media hashtag organised by social justice activists taken up by some of the companies.

#BLACKOUTTUESDAY





MEANINGFUL MEDIA IS TRUSTED, ENGAGING & INFLUENTIAL



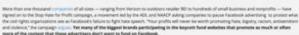
We learned from our teams that media connects us CULTURALLY, EMOTIONALLY, SOCIALLY

BUT WHY IS IT EASIER FOR A BRAND TO PLACE ADS ON BRIETBART OR ZEROHEDGE THAN...

MEANINGFUL MEDIA ADVOCATING FOR CHANGE?

"FORTUNE 500 COMPANIES PULLED ADS FROM FACEBOOK TO PROTEST THE SOCIAL MEDIA SITE'S POLICIES ON HATE SPEECH. BUT ELSEWHERE ON THE INTERNET, THEY'RE SUBSIDIZING THE SAME OR WORSE CONTENT."

| AA | zerohedge.com | C |
|----|------------------------|---------|
| ≡ | θze | roHedge |
| | Wakgreens Brand BOG050 | |



Over the past than mumbs, comparison including Phane, Manmardt, Stanbacks, and Target placed advectorments – probably includion rands, Proceeding argorithms that incommon where programmats and appear – or siles that hereaftigant has aread field, reserving prevaily constraints



"It's easier to spread lies and hate than to run a transfriendly media outlet." Read how Salty is barred from monetizing our website by adtech like @mediavine @AdSense + @criteo. Thanks @nandoodles



The No Queer Zone: How Adtech Keeps LGBTQ Voice) Out It's all rainbows and parades until you ask to be monetized ∂^2 branded substack.com

3:10 AM - Jul 12, 2020 - Twitter Web App

23 Retweets and comments 44 Likes

MINORITY OWNED BUSINESSES FACE STUCTURAL CHALLENGES

BLACK & MINORITY OWNED/RUN MEDIA BUSINESSES ARE WIDELY UNDER REPRESENTED AND UNDER MONETISED

Direct sales are the best and simplest route to yield for publisher, but its scale is very limited



ENGINEERING DIFFICULTIES

Allocating staff, time and resources to support publishers integration takes time and knowledge SSP fees can be prohibitive for small publishers



TECH TAX

High SSP rates for lower volume publishers and endemic reselling reduces media investment received by smaller publishers In a cluttered ecosystem, size matters to meet demand

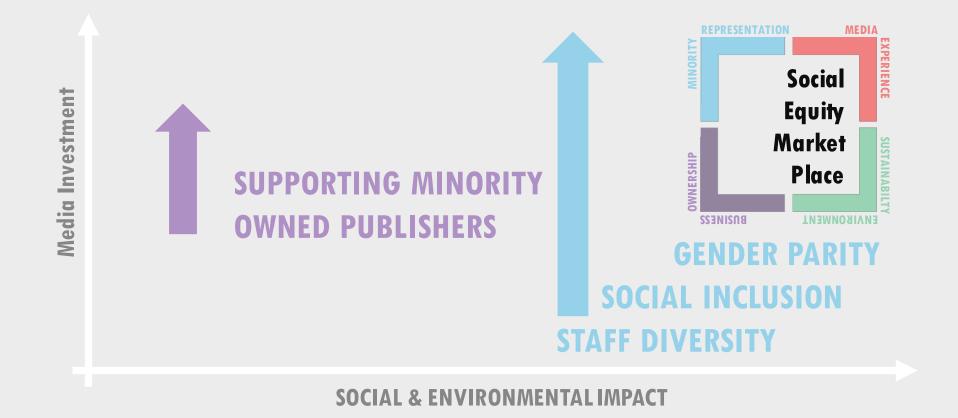


NOT VISIBLE FOR BRANDS Difficult to surface supply to big brands





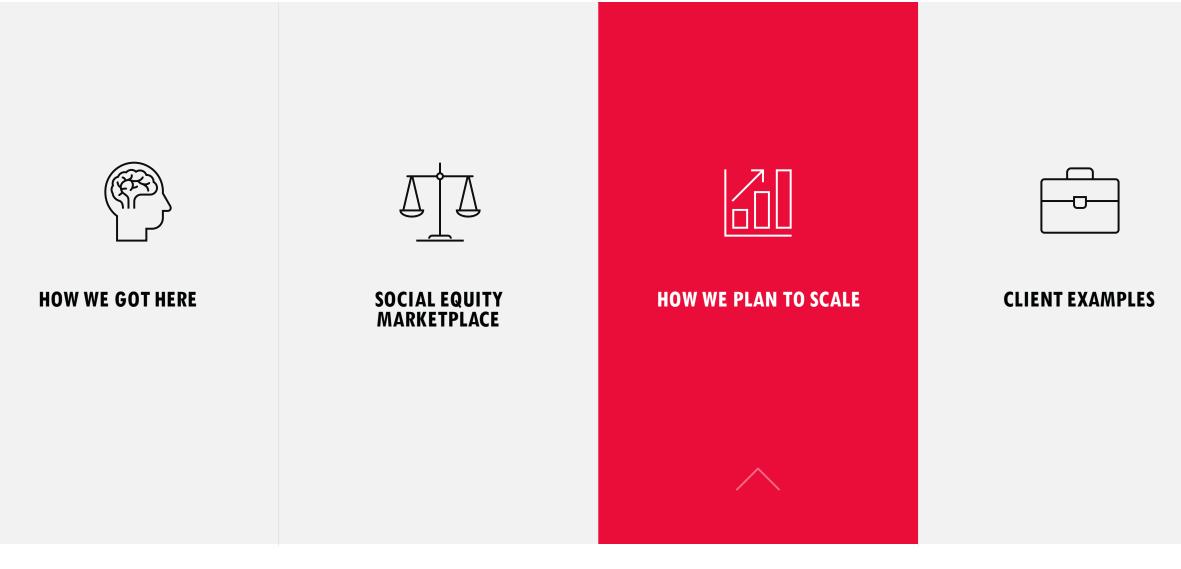
MEDIA INVESTMENT NEEDS TO BE A POSITIVE FORCE FOR CHANGE



TODAY TAKE POSITIVE ACTIONS WITH MEDIA SPEND, JUST LIKE A BANK OFFERS SOCIALLY RESPONSIBLE FUNDS WE INTRODUCE:



WE BELIEVE THAT WHERE A BRAND SHOWS UP IS AS IMPORTANT AS WHAT IT HAS TO SAY

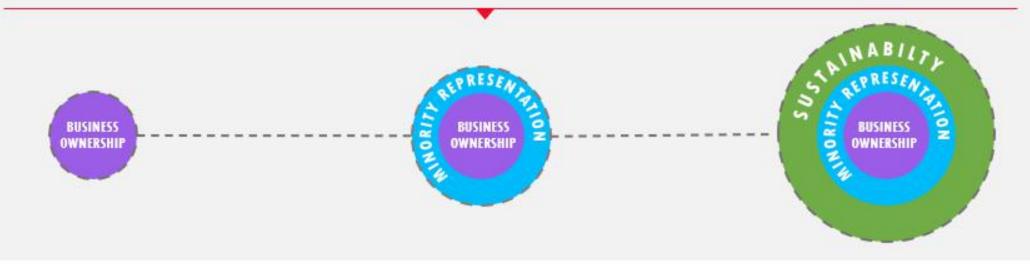




A FRAMEWORK THAT SCALES

| BUSINESS OWNERSHIP | MINORITY REPRESENTATION | SUSTAINABILITY | |
|--------------------|-------------------------|--------------------------------------|--|
| BIPOC | Staff diversity | Environmental impact | |
| • Women | Social inclusion | Carbon footprint | |
| LGBTQ+ | Gender parity | Waste reduction | |

Expanding reach and criteria to deliver multi-market coverage





WITH VERIFIABLE CRITERIA

| • BIPOC | • Staff diversity | • Environmental impact |
|--|---|--|
| WomenLGBTQ+ | Social inclusion Gender parity | Carbon footprint Waste reduction |
| Media Partner is owned or directly operated by under represented group | Media Partner has high representation from minority groups Committed corporate agenda to change Verified by criteria derived from BCORP | Media Partner has Verified by criteria derived from BCORP |

Sustainability

AND FLEXIBLE ACTIVATION OPTIONS

| | Business Ownership | | Include as part of MMP or open exchange activation, no requirement to separate out budget in planning. Scale can be limited outside of US. | |
|-----------------------|---------------------------|----------------------------|---|---|
| | Business Ownership | Minority Representation | | rt of MMP or open exchange activation, can be separated out at item level if required. Specific site targeting possible. |
| Business Ownership | Minority Representatio | n | tainability | Use where scale is required: For inclusion in performance campaigns for data activation |



SOCIAL EQUITY MARKETPLACE EXPANSION



SEPTEMBER 2020 EXPANDS INTO THE U.K.





HOW WE GOT HERE



SOCIAL EQUITY MARKETPLACE

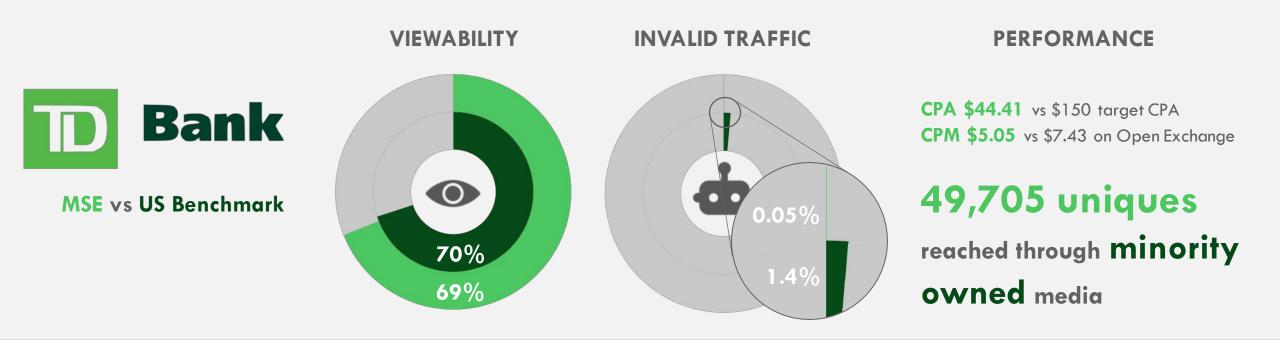


HOW WE PLAN TO SCALE

CLIENT EXAMPLES

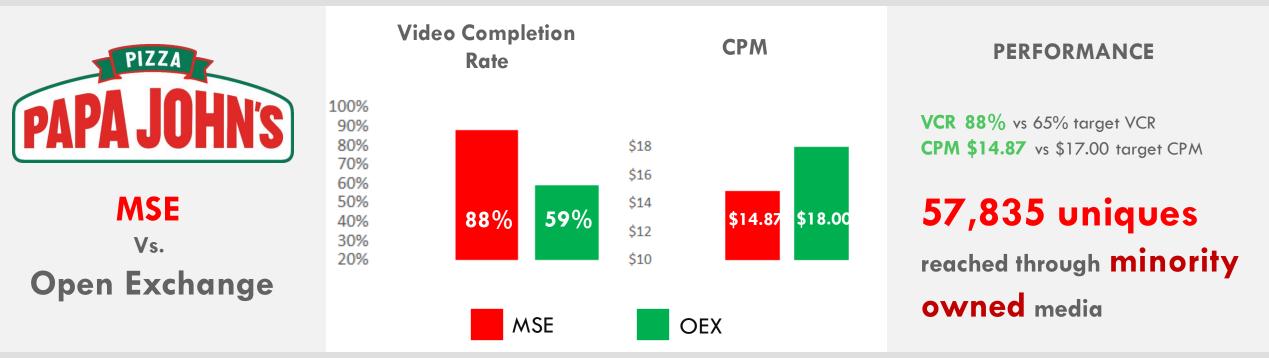


PROVIDING ALTERNATIVES WITHOUT COMPROMISE



MSE is an alternative for advertisers willing to use their media investment for positive change, without impacting their business, risking their brand's image or lowering quality standards

OUT WITH THE OLD, IN WITH THE NEW



Papa John's objective was to align with applicable environments to reach and build a sentiment and brand understanding amongst minority audiences and in turn increase the appeal of the brand and ultimately leading to brand resonance. To accomplish this, Havas implemented the Marketplace for Social Equity as well as the traditional audience targeting method which allowed for a side by side comparison of the old and new targeting.



NOTICE: Proprietary and Confidential All the content of this document (text, figures, lists, financial information, graphics, design, difference, as well as other graphic elements and/or audio and videos), whichever the format used (paper or electronic), is confidential and proprietary to Havas Media Group. This document includes ideas and information based on the experience, know-how, intellectual/creative effort of Havas Media Group. For these reasons, this material shall not be used, reproduced, copied, disclosed, transmitted, transformed, commercialized or communicated, in whole or in part, neither to third parties nor to the public, without the express and written consent of Havas Media Group.

Havas Media Group © All rights reserved This presentation is not a contractual proposal and has no binding effects for any Havas Media Group company until a final and written contract is entered into between the parties.

